

Workstream Name	Short Workstream Description	Chief Exec Sponsor	Surrey First Strategic Objectives	Workstream Objectives	Key Risks	Key Issues	Status update	Next Milestones	Planned Spend	Actual Spend
Waste	<p>A Surrey Waste Partnership project, agreed to be delivered through their Partnership Projects Programme, using pooled funding.</p> <p>The project aims to identify how to achieve sustainable efficiencies in waste management in Surrey whilst delivering the JMWMS.</p> <p>It will consider options for improved joint working in waste management in Surrey and propose the best deliverable option, together with an action plan for its implementation.</p>	David Hill	<ul style="list-style-type: none"> . Significant Savings . Increased Resilience . Efficiency and improved Customer Service . Foster Innovation 	<ol style="list-style-type: none"> 1. Establish the current 'picture' for Surrey by end of May 2010 2. Establish desired outcomes by May 2010 3. Identify the optimum model for a Surrey partnership to deliver the desired outcomes by Oct 2010 4. Establish barriers to implementation and identify mitigating actions to overcome by Oct 2010 5. Enable options for delivery to take into account objectives 2 & 3 by Oct 2010 6. Identify recommended option and actions to implement by Nov 2010 	<p>No new risk identified in this reporting period.</p> <p>Risks remaining from initial risks identified:</p> <ul style="list-style-type: none"> . Failure to achieve a consensus . Failure to develop a pan-Surrey solution . Failure to achieve political agreement about governance issues . Key senior staff changes . Breaks in continuity . Changes in political control/direction <p>Identified barriers to change</p> <ul style="list-style-type: none"> . Lack of information . Poor Leadership . Loss of status . Different objectives . Different views of best practice . Sovereignty . Culture 		<ul style="list-style-type: none"> - Briefing to workshop 2 delegates sent out on 21 Sep - Stakeholder workshop 2 planned took place on 28 September. Participants - senior officers and elected members from across the Surrey Waste Partnership plus representatives from HR, legal, procurement, trades union, and finance Surrey-wide networks - discussed and validated: <ul style="list-style-type: none"> - the process followed by the project team - the results of the analysis - the proposed long, medium and short-term opportunities identified and associated levels of efficiency savings - Draft report produced by consultants on 8 October - Surrey Waste Partnership Officers Group considered consultant's draft report on 11 Oct - Consultants's final report produced and sent out to Surrey Waste Partnership (members and officers) by 25 October 	<ul style="list-style-type: none"> - Surrey Waste Partnership (SWP) Wider Members Group group considering consultants' report and recommendations and making decision on 4 Nov - Prepare SWP recommendation report to Surrey First JC - SWP recommendation report (include high-level implementation plan) to Surrey CEX on 12 Nov - SWP recommendation report (include high-level implementation plan) to Surrey First Joint Committee on 16 Dec - Jan 2011 onwards: implement short, medium and long-term options. 	£100,000	<p>£13,432</p> <p>(consultancy fees only at end Aug'10 - Final consultancy fee invoice expected in next reporting period)</p>